

## Section C: Expenditure by Institution (summary)

This analysis takes into account financial accounting adjustments in respect of: the elimination of internal charges; capital expenditure; and depreciation.

	Costs by activity (£000) 2010–11						Costs by type (£000) 2010–11				Total costs £000 2010–11	Total costs £000 2009–10
	Academic departments	Academic services	Research grants and contracts	Other activities	Administration and central services	Premises	Staff costs	Other operating expenses	Depreciation	Interest payable		
<b>ACADEMIC DEPARTMENTS</b>												
<b>SCHOOL OF ARTS AND HUMANITIES</b>												
HUMANITIES	403	–	–	–	5	(14)	216	178	–	–	394	225
Anglo-Saxon, Norse, and Celtic	654	12	108	7	22	–	697	106	–	–	803	749
Architecture	1,126	1	1,786	72	2	1	1,836	1,152	–	–	2,988	2,941
Architecture and History of Art	526	68	–	22	–	79	425	236	34	–	695	626
Asian and Middle Eastern Studies	429	150	510	24	46	30	876	313	–	–	1,189	1,243
Centre for Research in the Arts, Social Sciences and Humanities	486	–	31	101	–	6	334	290	–	–	624	788
Classics and Classical Archaeology	3,069	184	539	80	285	28	3,328	624	–	–	3,952	4,007
Divinity	2,296	135	306	33	202	41	2,513	726	7	–	3,246	3,449
East Asian Studies	1,220	–	–	–	75	–	1,115	180	–	–	1,295	1,290
English	3,298	195	149	56	44	73	3,454	353	8	–	3,815	3,872
French	1,317	–	130	6	1	–	1,412	42	–	–	1,454	1,474
German	889	1	61	–	33	–	929	55	–	–	984	898
History of Art	519	–	1	21	18	–	522	37	–	–	559	570
Italian	563	1	77	3	–	–	628	16	–	–	644	590
Linguistics	615	–	195	14	–	–	752	72	–	–	824	843
Middle Eastern Studies	910	1	–	–	65	–	839	137	–	–	976	1,041
Modern and Medieval Languages	678	189	–	10	53	–	701	229	–	–	930	959
Music	1,459	116	300	176	44	65	1,632	513	15	–	2,160	1,923
Other Languages	130	–	–	–	–	–	118	12	–	–	130	156
Philosophy	1,081	81	171	4	16	–	1,270	83	–	–	1,353	1,357
Research Centre for English and Applied Linguistics	653	1	273	3	11	1	823	114	5	–	942	802
Slavonic Studies	566	–	199	3	3	–	655	116	–	–	771	650
Spanish and Portuguese	765	–	77	2	7	–	823	28	–	–	851	852
	<b>23,652</b>	<b>1,135</b>	<b>4,913</b>	<b>637</b>	<b>932</b>	<b>310</b>	<b>25,898</b>	<b>5,612</b>	<b>69</b>	<b>–</b>	<b>31,579</b>	<b>31,305</b>
<b>SCHOOL OF THE HUMANITIES AND SOCIAL SCIENCES</b>												
AND SOCIAL SCIENCES	831	1	–	3	63	(9)	539	350	–	–	889	316
African Studies Centre	89	56	71	2	4	11	137	96	–	–	233	274
Archaeology	1,596	3	1,278	428	23	208	2,881	649	6	–	3,536	3,366
Archaeology and Anthropology	68	113	–	5	2	6	151	43	–	–	194	194
Biological Anthropology	816	2	357	22	1	36	961	247	26	–	1,234	1,142
Centre for Family Research	(9)	–	433	8	14	2	338	110	–	–	448	458
Centre for South Asian Studies	95	56	3	9	–	5	136	32	–	–	168	177
Criminology	917	111	712	766	26	49	2,019	557	5	–	2,581	2,711
Development Studies	278	10	47	1	–	–	306	30	–	–	336	304
Economics	3,881	166	323	225	90	103	4,142	646	–	–	4,788	4,820
Education	7,963	251	599	1,092	517	297	7,678	3,033	8	–	10,719	11,403
History	4,660	220	520	83	139	77	5,118	573	8	–	5,699	5,326
History and Philosophy of Science	1,047	56	895	57	10	28	1,670	421	2	–	2,093	1,810
Politics, Psychology, Sociology, and International Studies	1,648	172	820	66	4	30	2,052	688	–	–	2,740	3,099
Politics and International Studies	1,692	7	149	23	(9)	(3)	1,670	189	–	–	1,859	1,840
Land Economy	2,052	44	1,155	434	10	9	2,646	1,058	–	–	3,704	3,983
Latin-American Studies	192	35	–	1	5	(1)	190	42	–	–	232	223
Lauterpacht Research Centre for International Law	134	1	–	91	35	21	79	203	–	–	282	209
Law	4,660	2	214	123	188	76	4,603	660	–	–	5,263	5,040
McDonald Institute for Archaeological Research	516	6	1,308	63	38	30	1,244	717	–	–	1,961	1,850
Museum of Archaeology and Anthropology	–	756	301	7	20	4	907	181	–	–	1,088	1,181
Social Anthropology	1,000	1	634	4	43	9	1,264	427	–	–	1,691	2,064
	<b>34,126</b>	<b>2,069</b>	<b>9,819</b>	<b>3,513</b>	<b>1,223</b>	<b>988</b>	<b>40,731</b>	<b>10,952</b>	<b>55</b>	<b>–</b>	<b>51,738</b>	<b>51,790</b>

**Section C (continued)**

	Costs by activity (£000) 2010–11						Costs by type (£000) 2010–11				Total costs £000 2010–11	Total costs £000 2009–10
	Academic departments	Academic services	Research grants and contracts	Other activities	Administration and central services	Premises	Staff costs	Other operating expenses	Depreciation	Interest payable		
<b>SCHOOL OF THE PHYSICAL SCIENCES</b>	1,003	–	61	7	23	218	984	(135)	463	–	1,312	1,145
Applied Mathematics and Theoretical Physics	6,176	2	4,612	520	114	(5)	7,754	3,629	36	–	11,419	10,309
Astronomy	2,499	51	3,185	137	83	106	4,548	1,426	87	–	6,061	5,845
Chemistry	8,380	131	13,531	679	476	422	13,634	8,742	1,243	–	23,619	23,458
Earth Sciences	5,548	44	2,164	306	166	173	5,593	2,303	505	–	8,401	8,204
Geography	4,552	274	1,680	201	147	110	4,793	2,114	57	–	6,964	6,842
Isaac Newton Institute for Mathematical Sciences	953	22	1,250	467	1	195	670	2,196	22	–	2,888	2,380
Centre for Mathematical Sciences	27	–	–	5	–	330	366	(4)	–	–	362	367
Materials Science and Metallurgy	4,449	28	5,650	269	85	241	5,951	3,952	819	–	10,722	9,063
Physics	9,999	111	14,656	1,171	377	659	15,798	9,251	1,924	–	26,973	27,713
Pure Mathematics and Mathematical Statistics	3,673	3	986	24	2	(3)	4,065	605	15	–	4,685	5,012
West Cambridge Catering	–	–	–	244	1	8	96	157	–	–	253	252
	<b>47,259</b>	<b>666</b>	<b>47,775</b>	<b>4,030</b>	<b>1,475</b>	<b>2,454</b>	<b>64,252</b>	<b>34,236</b>	<b>5,171</b>	<b>–</b>	<b>103,659</b>	<b>100,590</b>
<b>SCHOOL OF TECHNOLOGY</b>	831	–	–	1	9	–	404	437	–	–	841	459
Chemical Engineering and Biotechnology	4,172	4	3,689	118	78	149	5,284	2,600	326	–	8,210	8,429
Computer Laboratory	4,961	6	3,004	39	245	100	5,647	2,578	130	–	8,355	7,929
Engineering	19,617	188	19,175	1,960	611	168	26,934	13,460	1,325	–	41,719	43,528
Judge Business School	12,426	496	1,261	3,280	437	692	11,377	7,172	43	–	18,592	18,109
Programme for Sustainability Leadership	1,430	53	–	2,971	12	36	1,931	2,571	–	–	4,502	3,793
	<b>43,437</b>	<b>747</b>	<b>27,129</b>	<b>8,369</b>	<b>1,392</b>	<b>1,145</b>	<b>51,577</b>	<b>28,818</b>	<b>1,824</b>	<b>–</b>	<b>82,219</b>	<b>82,247</b>
<b>SCHOOL OF THE BIOLOGICAL SCIENCES</b>	2,260	–	451	107	196	38	1,404	1,648	–	–	3,052	2,213
Biochemistry	4,392	76	10,852	314	128	269	11,189	3,746	1,096	–	16,031	20,194
Botanic Garden	–	1,461	–	247	1	88	1,443	352	2	–	1,797	1,645
Centre for Stem Cell Research	598	4	6,470	179	23	19	3,247	3,651	395	–	7,293	–
Experimental Psychology	1,909	23	4,112	108	6	79	4,159	1,994	84	–	6,237	5,602
Genetics	1,783	25	3,853	111	30	159	4,292	1,398	271	–	5,961	7,509
Pathology	4,724	55	6,743	544	88	193	8,303	3,710	334	–	12,347	14,146
Pharmacology	1,935	9	3,671	101	23	65	3,633	2,019	152	–	5,804	5,644
Physiology, Development, and Neuroscience	5,699	13	4,601	323	227	221	8,247	2,652	185	–	11,084	13,087
Plant Sciences	2,681	23	3,244	130	103	85	4,038	1,976	252	–	6,266	6,061
Sainsbury Laboratory	(9)	–	3,676	–	–	16	271	907	2,505	–	3,683	–
Veterinary Medicine	4,940	59	4,016	3,026	531	310	7,745	4,872	265	–	12,882	12,226
Wellcome Trust Cancer Research UK Gurdon Institute	585	1	11,296	138	89	38	6,771	4,965	411	–	12,147	10,937
Zoology	4,433	50	4,314	40	283	185	6,285	2,886	134	–	9,305	9,359
	<b>35,930</b>	<b>1,799</b>	<b>67,299</b>	<b>5,368</b>	<b>1,728</b>	<b>1,765</b>	<b>71,027</b>	<b>36,776</b>	<b>6,086</b>	<b>–</b>	<b>113,889</b>	<b>108,623</b>
<b>SCHOOL OF CLINICAL MEDICINE</b>	15,592	15	–	305	315	1,273	14,375	2,838	287	–	17,500	16,066
Institute for Metabolic Sciences	1,934	3	5,788	180	57	36	4,650	2,997	351	–	7,998	8,463
Clinical Neurosciences	3,365	12	5,283	495	238	40	5,781	3,285	367	–	9,433	9,644
Haematology	914	2	4,093	44	3	(5)	2,892	2,093	66	–	5,051	4,158
Medical Genetics	796	–	963	89	–	2	1,177	342	331	–	1,850	1,834
Medicine	5,248	3	9,292	49	23	–	9,214	4,729	672	–	14,615	13,394
Obstetrics and Gynaecology	682	–	863	44	1	1	1,182	395	14	–	1,591	1,510
Oncology	2,259	1	9,609	12	4	25	6,985	4,728	197	–	11,910	11,923
Paediatrics	910	–	1,227	5	2	–	1,556	512	76	–	2,144	2,456
Psychiatry	1,450	11	3,479	85	9	4	3,581	1,433	24	–	5,038	4,839
Public Health and Primary Care	4,634	11	13,440	136	80	68	6,900	11,396	73	–	18,369	13,187
Radiology	999	1	411	148	16	–	1,042	529	4	–	1,575	1,600
Surgery	1,387	–	1,862	13	15	4	2,136	1,038	107	–	3,281	3,203
Cambridge Institute for Medical Research	2,460	29	19,468	120	78	243	12,529	8,997	872	–	22,398	21,183
Institute of Public Health	103	–	857	44	–	156	499	661	–	–	1,160	539
	<b>42,733</b>	<b>88</b>	<b>76,635</b>	<b>1,769</b>	<b>841</b>	<b>1,847</b>	<b>74,499</b>	<b>45,973</b>	<b>3,441</b>	<b>–</b>	<b>123,913</b>	<b>113,999</b>

**Section C (continued)**

	Costs by activity (£000) 2010–11						Costs by type (£000) 2010–11				Total costs £000 2010–11	Total costs £000 2009–10
	Academic departments	Academic services	Research grants and contracts	Other activities	Administration and central services	Premises	Staff costs	Other operating expenses	Depreciation	Interest payable		
<b>OTHER ACADEMIC INSTITUTIONS</b>												
Institute of Continuing Education	4,694	19	4	1,036	181	595	3,985	2,517	27	–	6,529	7,428
HRH Prince Alwaleed Bin Talal Centre of Islamic Studies	149	1	–	71	–	1	63	159	–	–	222	259
	<b>4,843</b>	<b>20</b>	<b>4</b>	<b>1,107</b>	<b>181</b>	<b>596</b>	<b>4,048</b>	<b>2,676</b>	<b>27</b>	<b>–</b>	<b>6,751</b>	<b>7,687</b>
<b>TOTAL ACADEMIC DEPARTMENTS AND OTHER ACADEMIC INSTITUTIONS</b>	<b>231,980</b>	<b>6,524</b>	<b>233,574</b>	<b>24,793</b>	<b>7,772</b>	<b>9,105</b>	<b>332,032</b>	<b>165,043</b>	<b>16,673</b>	<b>–</b>	<b>513,748</b>	<b>496,241</b>
<b>ACADEMIC SERVICES</b>												
University Library	–	11,893	508	373	13	609	9,045	4,213	138	–	13,396	12,665
Central Science Library	–	4,195	–	71	–	1	368	3,899	–	–	4,267	4,423
Medical Library	–	498	–	(15)	–	14	321	176	–	–	497	466
Squire Law Library	–	681	–	–	9	(5)	331	354	–	–	685	494
Betty and Gordon Moore Library	–	314	–	2	1	15	223	109	–	–	332	321
Fitzwilliam Museum	–	5,016	46	110	3	164	4,186	1,118	35	–	5,339	5,726
Hamilton Kerr Institute	–	177	40	311	63	44	494	141	–	–	635	593
Kettle's Yard	–	544	–	185	3	44	395	381	–	–	776	764
Computing Service	–	5,153	–	1,528	10	192	5,635	253	995	–	6,883	7,067
Centre for Applied Research in Educational Technologies	–	783	192	(29)	21	11	969	9	–	–	978	1,703
Language Centre	–	957	–	586	4	23	1,179	391	–	–	1,570	1,560
Cambridge MIT Institute	–	174	–	–	–	–	(1)	175	–	–	174	6
	<b>–</b>	<b>30,385</b>	<b>786</b>	<b>3,122</b>	<b>127</b>	<b>1,112</b>	<b>23,145</b>	<b>11,219</b>	<b>1,168</b>	<b>–</b>	<b>35,532</b>	<b>35,788</b>
<b>STAFF AND STUDENT SERVICES</b>												
Accommodation Service	–	–	–	6	241	4	224	27	–	–	251	289
ADC Theatre	–	–	–	464	222	41	128	599	–	–	727	461
Careers Service	–	8	–	442	1,142	31	1,574	49	–	–	1,623	1,638
Counselling Service	–	1	–	2	779	53	752	83	–	–	835	818
Combination Room	–	–	–	11	(9)	–	–	2	–	–	2	44
Dental Service	–	–	–	598	134	10	309	433	–	–	742	581
Disability Resource Centre	–	2	38	1	455	5	329	172	–	–	501	535
Occupational Health Service	–	1	–	1	445	6	309	144	–	–	453	396
Sports Syndicate and Physical Education	–	–	–	164	602	160	610	316	–	–	926	997
Staff & Student Amenities and Facilities	–	–	–	–	107	–	4	103	–	–	107	106
University Centre	–	13	–	2,971	12	340	1,776	1,509	51	–	3,336	3,934
University Childcare Office	–	–	–	143	289	16	284	164	–	–	448	437
	<b>–</b>	<b>25</b>	<b>38</b>	<b>4,803</b>	<b>4,419</b>	<b>666</b>	<b>6,299</b>	<b>3,601</b>	<b>51</b>	<b>–</b>	<b>9,951</b>	<b>10,236</b>
<b>CENTRAL ADMINISTRATIVE DEPARTMENTS</b>												
Academic Division	–	2	–	2	6,138	–	5,392	750	–	–	6,142	5,824
Board of Examinations	–	–	–	–	724	70	482	307	5	–	794	831
Board of Graduate Studies	–	11	(5)	2	4,671	15	650	4,044	–	–	4,694	3,485
Cambridge Admissions Office	–	–	–	61	1,956	2	981	1,038	–	–	2,019	1,775
Central Administration	–	1	–	13	16,500	680	2,659	13,215	1,320	–	17,194	15,767
Development Office	–	2	–	311	6,237	22	2,869	3,698	5	–	6,572	6,793
Estate Management	–	13	–	585	4,812	68,074	8,666	30,072	34,746	–	73,484	69,042
Finance	–	2	–	14	5,987	559	3,598	2,902	62	–	6,562	6,437
General Teaching and Research Expenditure	–	–	–	–	463	–	160	303	–	–	463	595
Health and Safety Office	–	1	–	73	1,186	1	784	477	–	–	1,261	1,198
Human Resources	–	5	–	402	3,710	33	6,926	(3,249)	473	–	4,150	4,533
Investment Office	–	3	–	1	1,615	127	1,104	642	–	–	1,746	1,549
Management Information Systems	–	1	–	7	7,648	2	4,743	2,683	232	–	7,658	7,003
Office of External Affairs and Communication	–	3	23	15	1,623	4	1,161	507	–	–	1,668	2,041
Pensions and Gratuities	–	–	–	–	533	–	465	68	–	–	533	491
Research Office	–	1	2	8	2,823	7	2,381	460	–	–	2,841	3,057
Secretariat and Registry's Office	–	6	–	1	2,133	10	1,556	594	–	–	2,150	1,978
Security Office	–	–	–	1	382	1,100	1,295	188	–	–	1,483	1,313
UAS Office	–	–	–	–	35	–	9	26	–	–	35	358
Vice-Chancellor's Office	–	3	–	26	1,740	16	1,309	476	–	–	1,785	1,514
	<b>–</b>	<b>54</b>	<b>20</b>	<b>1,522</b>	<b>70,916</b>	<b>70,722</b>	<b>47,190</b>	<b>59,201</b>	<b>36,843</b>	<b>–</b>	<b>143,234</b>	<b>135,584</b>

**Section C (continued)**

	Costs by activity (£000) 2010–11						Costs by type (£000) 2010–11				Total costs £000 2010–11	Total costs £000 2009–10
	Academic departments	Academic services	Research grants and contracts	Other activities	Administration and central services	Premises	Staff costs	Other operating expenses	Depreciation	Interest payable		
OTHER												
Payments to Colleges	–	–	–	–	–	–	–	40,757	–	–	40,757	39,543
Voluntary severance scheme	–	–	–	–	–	–	5,359	–	–	–	5,359	–
University Farm	–	–	480	1,837	5	54	521	1,763	92	–	2,376	1,600
Subsidiary companies	12,135	–	2,110	10,370	(55)	19	5,728	19,338	(487)	–	24,579	17,327
Total excluding Associated Trusts, Cambridge Assessment and Press	<u>244,115</u>	<u>36,988</u>	<u>237,008</u>	<u>46,447</u>	<u>83,184</u>	<u>81,678</u>	<u>420,274</u>	<u>300,922</u>	<u>54,340</u>	<u>–</u>	<u>775,536</u>	<u>736,319</u>
Associated Trusts	–	–	–	–	17,225	–	1,108	16,078	39	–	17,225	17,664
Cambridge Assessment	–	–	–	226,253	–	–	73,262	141,669	11,323	(1)	226,253	215,914
Cambridge University Press	–	–	–	235,393	–	–	75,407	150,545	5,296	4,145	235,393	214,487
FRS 17 adjustment re CPS	–	–	–	–	–	–	833	–	–	5,824	6,657	7,002
TOTAL	<u>244,115</u>	<u>36,988</u>	<u>237,008</u>	<u>508,093</u>	<u>100,409</u>	<u>81,678</u>	<u>570,884</u>	<u>609,214</u>	<u>70,998</u>	<u>9,968</u>	<u>1,261,064</u>	<u>1,191,386</u>